Financial Statements of

ADDICTIONS AND MENTAL HEALTH SERVICES – HASTINGS PRINCE EDWARD

Year ended March 31, 2022

Table of Contents

Year ended March 31, 2022

	Page
Independent Auditors' Report	
Financial Statements:	
Statement of Financial Position	1
Statement of Operations	2
Statement of Changes in Net Assets	3
Statement of Cash Flows	4
Notes to Financial Statements	5
Schedule 1 - Financial Summary	15



KPMG LLP 863 Princess Street, Suite 400 Kingston ON K7L 5N4 Canada Tel 613-549-1550 Fax 613-549-6349

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Addictions and Mental Health Services - Hastings Prince Edward

Opinion

We have audited the financial statements of Addictions and Mental Health Services - Hastings Prince Edward (the "Entity"), which comprise:

- the statement of financial position as at March 31, 2022
- · the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2022, and its results of operations and its cash flows year then ended in accordance with the basis of accounting described in Note 1 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Financial Reporting Framework

We draw attention to Note 1 in the financial statements, which describes the applicable financial reporting framework and the purpose of the financial statements.

As a result, the financial statements may not be suitable for another purpose.

Our opinion is not modified in respect of this matter.



Page 2

Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting described in Note 1 to the financial statements and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

KPMG LLP

June 9, 2022

Statement of Financial Position

March 31, 2022, with comparative information for 2021

		2022		2021
Assets				
Current assets: Cash Receivables from provincial ministries Other receivables Prepaid expenses	\$	6,964,285 1,680,000 276,875 160,201 9,081,361	\$	5,529,784 71,400 286,592 100,409 5,988,185
Trust funds: Cash		40,761		27,685
Reserves: Cash (note 7)		91,966		90,031
Capital assets (note 2)		510,941		523,040
	\$	9,725,029	\$	6,628,941
Liabilities, Deferred Capital Contribution and Net Assets	าร			
Current liabilities: Accounts payable and accrued liabilities Accrued wages and vacation Deferred revenue Due to capital reserve Amounts payable to provincial ministries Current portion of mortgages payable (note 3)	\$	586,408 725,423 124,717 1,777 7,446,848 18,951	\$	1,586,728 576,298 10,828 310 3,257,489 18,741
		8,904,124		5,478,079
Trust liabilities		40,761		27,685
Mortgages payable (note 3)		35,276		54,213
Deferred capital contributions (note 5)		434,616		427,982
Net assets: Capital reserve (note 8) Investment in capital assets (note 6(a)) Unrestricted		91,966 22,098 196,188 310,252		90,031 22,104 556,532 668,667
Commitments (note 10) Contingent liabilities (note 11)		, .		,
	\$	9,725,029	\$	6,628,941
See accompanying notes to financial statements.				
On behalf of the Board: Director				rector

Statement of Operations

Year ended March 31, 2022, with comparative information for 2021

	2022	2021
Revenue (note 12):		
Ontario Health East	\$ 16,129,147	\$ 11,792,059
Ontario Health East one-time funding	885,656	438,982
Ontario Ministry of Health funding	1,760,026	1,473,891
Ontario Ministry of Health one-time funding	176,641	, , , <u> </u>
Other provincial government funding	120,128	6,704
Sessional fees	90,249	91,571
	19,161,847	13,803,207
Recoveries and other income:		
Rental	314,233	230,056
Recoveries	49,677	37,025
Donations	16,443	14,181
Interest	32,322	18,038
Other	17,117	13,648
	429,792	312,948
Total revenue	19,591,639	14,116,155
Expenses:		
Salaries and wages	7,929,996	7,111,930
Employee benefits	1,837,485	1,649,678
Purchased psychiatry services	86,221	139,984
Staff education and travel	107,864	68,273
Contributions to capital reserves	12,272	7,938
Occupancy costs and repairs	1,886,016	1,509,154
Other supplies and services	2,096,733	2,390,311
	13,956,587	12,877,268
Excess of revenue over expenses before the undernoted	5,635,052	1,238,887
Amortized grant revenue	130,024	116,020
Amortization expense	(148,757)	(144,648)
Subsidies payable to funders	(5,976,669)	(1,246,645)
Deficiency of revenue over expenses	\$ (360,350)	\$ (36,386)

See accompanying notes to financial statements.

Statement of Changes in Net Assets

Year ended March 31, 2022, with comparative information for 2021

		С	Invested in apital assets				
	Capital reserve		internally restricted	L	Inrestricted	2022 Total	2021 Total
	(note 8)		(note 6)				
Balance, beginning of year	\$ 90,031	\$	22,104	\$	556,532	\$ 668,667	\$ 702,389
Deficiency of revenue over expenses (note 6(b))	_		(18,733)		(341,617)	(360,350)	(36,386)
Net change in investment capital assets (note 6(b))	_		18,727		(18,727)	_	-
Contribution - Ministry of Health	12,272		_		_	12,272	7,938
Interest earned	468		_		_	468	430
Qualifying capital expenditures	(10,805)		_		_	(10,805)	(5,704)
Balance, end of year	\$ 91,966	\$	22,098	\$	196,188	\$ 310,252	\$ 668,667

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2022, with comparative information for 2021

		2022		2021
Cash provided by (used in):				
Operating activities:				
Deficiency of revenue over expenses	\$	(360,350)	\$	(36,386)
Items not involving cash:				
Amortized grant revenue		(130,024)		(116,020)
Amortization expense		148,757		144,648
		(341,617)		(7,758)
Changes in non-cash operating working capital:		,		,
Receivables from provincial ministries		(1,608,600)		(71,400)
Other receivables		9,717		(71,290)
Trust liabilities		(13,076)		(11,622)
Prepaid expenses		(59,792)		(38,292)
Accounts payable and accrued liabilities		(985,776)		1,068,646
Amounts payable to provincial ministries		4,189,359		915,192
Accrued wages and vacation		149,125		12,350
Deferred revenue		113,889		_
		1,453,229		1,795,826
Capital activities:				
Purchase of capital assets		(136,658)		(172,846)
Capital funding received		136,658		169,923
Transfers to capital reserve		15,010		8,368
		15,010		5,445
Financing activities:				
Repayment of mortgages payable		(18,727)		(15,528)
Increase in cash		1,449,512		1,785,743
Cash, beginning of year		5,647,500		3,861,757
Cash, end of year	\$	7,097,012	\$	5,647,500
,		, ,		
Cash represented by:				
Cash	\$	6,964,285	\$	5,529,784
Trust funds - cash	,	40,761	•	27,685
Reserves - cash		91,966		90,031
	\$	7,097,012	\$	5,647,500

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2022

These financial statements reflect the activities of Addictions and Mental Health Services - Hastings Prince Edward (the "Organization"), a non-profit organization incorporated without share capital. The Organization provides client-focused addictions and mental health care in the form of programs, case management, housing and housing supports, counselling, court diversion, networking, education and assessments to individuals 16 years and older in Hastings and Prince Edward Counties. The Organization is exempt from income tax under paragraph 149(I) of the Income Tax Act (Canada).

1. Significant accounting policies:

(a) Basis of accounting:

These financial statements have been prepared in accordance with the significant accounting policies set out below to comply with the basis of accounting required by the Ontario Ministry of Health (the "Ministry") / Ontario Health East ("OHE"). The basis of accounting used in these financial statements materially differs from Canadian generally accepted accounting principles as described below:

(i) Land and buildings:

Costs of a new project are capitalized up to the "interest adjustment date", which is the date of the completion of the project. All projects are 100% financed by long-term debt up to the interest adjustment date, after which all costs are considered current expenditures. Amortization of buildings is provided in an amount equivalent to the principal repayment of debt in the year.

(ii) Capital reserve:

Appropriations to the reserve fund are reported as a component of expenses on the Statement of Operations.

Interest income earned on the reserve fund is reported as direct revenue of the reserve.

Capital expenditures are reported as direct expenditures of the reserve fund.

(iii) Interest expense:

Interest expense is recorded based on interest expense paid on long-term debt. No accrual is made.

(iv) Expenses:

Certain expenses that yield benefits over future periods are recorded in the year they are paid when granted approval from the Ministry.

Notes to Financial Statements

Year ended March 31, 2022

1. Significant accounting policies (continued):

(b) Capital assets:

Capital assets are recorded at cost. When a capital asset no longer contributes to the Organization's ability to provide services, its carrying amount is written down to its residual value. Amortization is provided using the straight-line method over the following estimated useful lives:

Asset	Useful life
Buildings	25 years
Parking lot	13 years
Furniture and fixtures	5 years
Leasehold improvements	5 years
Vehicles	5 years
Computer hardware	3 years
Computer software	3 years

The costs incurred for major capital projects, including interest costs, are classified separately as construction-in-progress until the project is complete. Costs incurred for programs not yet implemented are classified separately as work-in-progress. When construction is complete or the program is launched, the costs are transferred to the appropriate capital asset category and amortization commences.

The carrying value of an item of capital assets is tested for recoverability whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized when the carrying amount is not recoverable and exceeds its fair value. Capital assets have been reviewed for full or partial impairment. Management has determined there are none.

(c) Revenue recognition:

The Organization follows the deferral method of accounting for contributions, which includes donations and government grants.

Under various Province of Ontario Acts and Regulations thereto, the Organization is funded primarily in accordance with budget arrangements established by the Ministry/OHE. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect agreed arrangements approved by the Ministry/OHE with respect to the year ended March 31, 2022.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies (continued):

(c) Revenue recognition (continued):

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

Other revenue is recognized when the goods are sold or the service is provided.

(d) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Organization has not elected to subsequently carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(e) Employee future benefit liabilities:

The Organization is an employer member of the Health Care of Ontario Pension Plan, which is a multi-employer, defined benefit pension plan. The Organization accounts for this plan on a defined contribution plan basis as contributions to the benefit plan are determined by the plan administrator and are expensed when due.

Notes to Financial Statements (continued)

Year ended March 31, 2022

1. Significant accounting policies (continued):

(f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

2. Capital assets:

	Cost		umulated ortization	2022 Net book value	2021 Net book value
Land and building:					
54 Donald Street	\$ 162,586	\$	137,767	\$ 24,819	\$ 34,134
56 Henry Street	166,404		136,996	29,408	38,820
142 Foster Avenue	127,464		77,515	49,949	50,229
Parking lot	3,917		3,917	_	_
Furniture and fixtures	264,361		241,102	23,259	34,888
Leasehold improvements	235,694		166,345	69,349	105,212
Vehicles	372,622		148,690	223,932	235,178
Computer hardware	215,769		215,769	_	1,019
Computer software	110,177		103,594	6,583	23,560
Work-in-progress	83,642		_	83,642	_
	\$ 1,742,636	\$ ^	1,231,695	\$ 510,941	\$ 523,040

Cost and accumulated amortization as at March 31, 2021 amounted to \$1,690,287 and \$1,167,247, respectively.

During the year, the Organization purchased furniture and fixtures related to the Back to Home program. These assets are not in productive use and are therefore classified as work-in-progress at March 31, 2022.

Notes to Financial Statements (continued)

Year ended March 31, 2022

3. Mortgages payable:

Mortgages payable consist of the following:

		2022	2021
Mortgage payable: 1.73% due October 1, 2024, repayable in blended monthly instalments of principal and interest of \$819, secured by a first charge on the Organization's real property at 54 Donald Street, Belleville (net book value of \$24,818) Mortgage payable: 0.65% due April 1, 2025, repayable in blended monthly instalments of principal and interest of \$803, secured by a first charge on the Organization's real property at 56 Henry Street,	\$	24,818	\$ 34,134
Belleville (net book value of \$29,409)		29,409	38,820
		54,227	72,954
Less principal included in current liabilities		18,951	18,741
	\$	35,276	\$ 54,213
Principal repayments over the next four years are as follow	rs:		
2023 2024 2025 2026			\$ 18,951 19,177 15,237 862
			\$ 54,227

Interest on mortgages payable in the amount of \$721 (2021 - \$1,133) is included in occupancy costs and repairs on the Statement of Operations.

4. Line of credit:

The Organization has an operating line of credit with an authorized limit of \$250,000. The line of credit bears interest at prime plus 1.5% and is secured by a general security agreement covering all of the assets of the Organization except for real property. The line of credit was undrawn as at March 31, 2022 and 2021.

Notes to Financial Statements (continued)

Year ended March 31, 2022

5. Deferred capital contributions:

Deferred capital contributions related to capital assets represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as amortized grant revenue in the Statement of Operations.

	2022	2021
Balance, beginning of year Additional contributions received Less amounts amortized to revenue	\$ 427,982 136,658 (130,024)	\$ 374,079 169,923 (116,020)
Balance, end of year	\$ 434,616	\$ 427,982

6. Investment in capital assets:

(a) Investment in capital assets is calculated as follows:

	2022	2021
Capital assets Amounts financed by:	\$ 510,941	\$ 523,040
Deferred contributions	(434,616)	(427,982)
Mortgages payable	(54,227)	(72,954)
	\$ 22,098	\$ 22,104

(b) Change in net assets invested in capital assets is calculated as follows:

	2022	2021
Excess of expenses over revenue: Amortization of grant revenue Amortization of capital assets	\$ 130,024 (148,757)	\$ 116,020 (144,648)
	\$ (18,733)	\$ (28,628)
Net change in investment in capital assets: Purchase of capital assets Amounts funded by deferred contributions Repayment of mortgage payable	\$ 136,658 (136,658) 18,727	\$ 172,846 (169,923) 15,528
	\$ 18,727	\$ 18,451

Notes to Financial Statements (continued)

Year ended March 31, 2022

7. Reserves cash:

Cash carried under reserves, in the amount of \$91,966 (2021 - \$90,031) has been designated to support the capital reserve.

8. Capital reserve:

The capital reserve is a replacement reserve set aside to fund future capital replacements and significant repairs and maintenance to housing properties. Amounts are allocated to these reserves each year as per approved operating budgets:

	2022	2021
Balance, beginning of year Interest earned Expenditures Contributions	\$ 90,031 468 (10,805) 12,272	\$ 87,367 430 (5,704) 7,938
Balance, end of year	\$ 91,966	\$ 90,031

9. Pension plan:

Substantially all of the employees of the Organization are members of the Healthcare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions to the Plan made during the year by the Organization on behalf of its employees amounts to \$564,211 (2021 - \$599,947) and are included in the Statement of Operations.

Pension expense is based on Plan management's best estimates, in consultation with its actuaries, of the amount, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The Plan's 2021 Annual Report as at December 31, 2021 indicates the plan is fully funded at 120%.

Notes to Financial Statements (continued)

Year ended March 31, 2022

10. Commitments:

The Organization has commitments under various operating leases. The minimum payments under these leases are as follows:

2023 2024 2025 2026 2027 Thereafter	\$ 316,485 127,579 120,822 120,822 120,822 281,749
	\$ 1,088,279

11. Contingent liabilities:

The nature of the Organization's activities is such that there may be litigation pending or in prospect at any time. With respect to claims as at March 31, 2022, the amount of possible loss or the likelihood of loss is not determinable, however management believes that the Organization has valid defenses and appropriate insurance coverage in place and the aggregate amount of any potential liability is not expected to have a material effect on the Organization's financial position.

12. Provincial funding revenue:

The provincial operating subsidies are recognized based on approved fiscal allocations by the relevant Ministry. Current year unspent fiscal allocations are recognized as accounts payable to the relevant Ministry and are adjusted on the Statement of Operations in the current period. These operating subsidies are also subject to annual fiscal reviews and approval by the Ministry. Any year-end adjustments resulting from these reviews will be reflected as a subsidy recovery on the Statement of Operations in the year of approval.

13. Financial risks and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Organization will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Organization manages its liquidity risk by monitoring its operating requirements. The Organization prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Notes to Financial Statements (continued)

Year ended March 31, 2022

13. Financial risks and concentration of risk (continued):

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Organization is exposed to credit risk with respect to cash and receivables. The Organization assesses, on a continuous basis, receivables and provides for any amounts that are not considered collectible in the allowance for doubtful accounts.

The balance in the allowance for doubtful accounts at March 31, 2022 is \$Nil (2021 - \$Nil).

(c) Interest rate risk:

The Organization's long-term debt has fixed interest rates. Fixed-interest instruments subject the Organization to a fair value risk.

There has been no change to the risk exposures from 2021.

14. Impact of COVID-19:

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, the Organization has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic:

- Increased costs related to the purchase of materials and supplies
- Closure of administrative and nonessential services within which it operates based on Public Health recommendations
- Mandatory working from home requirements for those able to do so
- Continuous re-evaluation of the team's work assignments
- Mandatory on-site client and staff screening and tracking protocols

In the prior year, the Organization was approved to carry forward \$187,056 of funding related to Fall preparedness and Youth Habilitation Quinte Inc. as well as \$698,600 related to IMPACT funding and \$31,600 related to Community Homes for Opportunity funding into the fiscal 2022 year. These amounts are fully spent as at March 31, 2022 and have been recorded in the Statement of Operations.

Notes to Financial Statements (continued)

Year ended March 31, 2022

14. Impact of COVID-19 (continued):

The Organization continues to respond to the pandemic and plan for continued operational and financial impacts during the 2023 fiscal year and beyond. Management has assessed the impact of COVID-19 and believes there are no significant financial issues as the Organization has access to sufficient financial resources to sustain operations in the coming year. The outcome and time frame to a recovery from the current pandemic is highly unpredictable, thus it is not practicable to estimate and disclose its financial effect on future operations at this time.

Schedule 1 - Financial Summary

Year ended March 31, 2022

	Mental Health	Addiction			MH Supportive	MOH FUNDED PROGRAMS Rent CHO	CHO	MOHLTC	Other	2022	2021
REVENUE	Services	Services	Gambing	Contract YHQ	Housing	Supplements	Program	CIRF	Programs	TOTAL	TOTAL
Ontario Health Funding	11,389,707	3,802,745	79,346	857,349		_	_	_	_	16,129,147	11,792,05
Sessional Fees	90,249	3,002,743	73,540	057,549					_	90,249	91,57
One Time Funding	819,006	-	-	- 66,650			-	-	-	885,656	438,98
MOH Funding	819,000	-	-	- 00,030	60,449	1,171,777	527,800	-	-	1,760,026	1,473,89
One Time Funding	-	-	-	-	60,448	1,171,777	55,700	120,941	-		1,473,08
ŭ	(4.040.000)	(007.040)	(0.005)	(400.070)		(444.707)				176,641	(4.040.04
Provision for subsidy recovery	(4,816,689)	(297,048)	(3,335)	(103,878)		- (414,787)	(219,991)	(120,941)	400 400	(5,976,669)	(1,246,64
Other Provincial Funding	7,482,273	3,505,697	76,011	820,121	- 60,449	756,990	363,509	-	120,128 120,128	120,128	6,70 12,556,56
Sub total Provincial Funding			76,011	020, 121			303,309			13,185,178	
External Recoveries	1,462	1,493	-		1,200	-	-	-	45,522	49,677	37,02
Interdepartmental Recoveries	64,401	-	-	-	(13,596	-	(12,703)	-	(38,102)	-	
Rental Income	50,670	-	-		23,681	174,105	65,777	-	-	314,233	230,05
Interest Income	21,402	10,599	321	-			-	-	-	32,322	18,03
Donations	16,443	-	-				-	-	-	16,443	14,18
Other Revenue	7,580	775	23	-			-	-	8,739	17,117	13,64
Sub total Other Revenue	161,958	12,867	344	-	- 11,285	174,105	53,074	-	16,159	429,792	312,94
Total Revenue	7,644,231	3,518,564	76,355	820,121	- 71,734	931,095	416,583	-	136,287	13,614,970	12,869,51
EXPENSES	<u> </u>				·		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	· · · · · ·	
Salaries	5,206,682	2,215,533	53,330) -			79,123	-	233,153	7,787,821	7,111,93
Benefits	1,266,386	515,578	16,053				16,325	_	23,143	1,837,485	1,649,67
Purchased Psychiatry	-	142,175	,	_			-	_		142,175	48,41
Sessional Fees	86,221	- 1.2,1.0	_				_	_	_	86,221	91,57
Sub total salaries and benefits	6,559,289	2,873,286	69,383	3 -	-		95,448	-	256,296	9,853,702	8,901,59
Staff Education	30,351	17,744	222	, _			_	_	_	48,317	34,39
Staff Travel	45,715	11,821	5			-			2,006	59,547	33,88
Telephone	74,056	30,840	851		350) 459	268	-	1,328	108,152	122,84
Data Communications	23,051	10,435	283		2,325		119	-	1,326	36,213	23,69
Software Fees	71,163		822		2,320	-	554	-	1,108		131,59
		24,438			4.00			-		98,085	
Program Supplies	44,164	51,823	503		1,660		23,536	-	1,380	124,314	207,93
Professional Fees	39,936	21,681	29		1,351		-	-	680	63,677	54,33
Insurance	31,526	12,392	252		1,500			-	-	45,670	31,90
Other Supplies & Services	106,226	26,856	513		2,834		772		3,069	140,764	142,86
Sub total Supplies & Services	466,188	208,030	3,480	-	- 10,020	2,201	25,249	-	9,571	724,739	783,43
Community One Time Expenses	21,137	-	-	26,195			1,620	-	230,405	279,357	57,00
Contracted Out	11,997	276,605	142	793,926			74,800	-	-	1,157,470	1,305,07
Equipment Expenses	24,020	14,036	57	-	1,678	3 146	-	-	219	40,156	173,15
Repairs and Maintenance	96,618	67,793	1,440	-	11,385	6,981	_	-	146	184,363	138,77
Rent, Taxes and other occupancy expenses	464,977	78,814	1,853	-	16,930	921,767	219,466	-	-	1,703,807	1,509,15
Replacement Reserve	-	-			12,272		-	-	-	12,272	7,93
Interest on LT Liabilities	-	-	-		72		-	-	_	721	1,13
Total Expenses	7,644,226	3,518,564	76,355	820,121	- 53,006		416,583	-	496,637	13,956,587	12,877,26
			•		<u> </u>						
Surplus/(Deficit) before amortization	5	-		-	- 18,728	-	-	-	(360,350)	(341,617)	(7,758
Amortized Grant Revenue	93,472	36,552	-				-	-	-	130,024	116,02
Amortization Expense	93,477	36,552	-		18,728	3 -	-	-	-	148,757	144,64
Revised Surplus/(Deficit)						<u> </u>			(360,350)	(360,350)	(36,386
revised Surpius/(Delicit)		-			-	•		-	(300,300)	(300,300)	(30,386