Financial Statements of

### ADDICTIONS AND MENTAL HEALTH SERVICES – HASTINGS PRINCE EDWARD

Year ended March 31, 2021

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Year ended March 31, 2021

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### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Addictions and Mental Health Services - Hastings Prince Edward

### Opinion

We have audited the financial statements of Addictions and Mental Health Services Hastings Prince Edward (the "Entity"), which comprise:

- the statement of financial position as at March 31, 2021
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- · the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2021, and its results of operations and its cash flows year then ended in accordance with the basis of accounting described in Note 1 to the financial statements.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of Matter - Financial Reporting Framework

We draw attention to Note 1 in the financial statements, which describes the applicable financial reporting framework and the purpose of the financial statements. As a result, the financial statements may not be suitable for another purpose.

Our opinion is not modified in respect of this matter.



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## Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the basis of accounting described in Note 1 to the financial statements and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

## Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

### We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.



### Page 3

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation
- Communicate with those charged with governance regarding, among other
  matters, the planned scope and timing of the audit and significant audit findings,
  including any significant deficiencies in internal control that we identify during
  our audit.

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

KPMG LLP

June 9, 2021

Statement of Financial Position

March 31, 2021, with comparative information for 2020

	2021		2020
Assets			
Current assets:			
Cash	\$ 5,529,784	\$	3,752,409
Receivables	286,592	117	215,302
Receivables - Ministry of Health	71,400		_
Prepaid expenses	100,409		62,117
	5,988,185		4,029,828
Trust funds:			
Cash	27,685		16,062
December :			,
Reserves:	00.004		07.007
Cash (note 7)	90,031		87,367
Capital assets (note 2)	523,040		494,842
	\$ 6,628,941	\$	4,628,099
	 0102010	<u>_</u>	.,020,000
Liabilities, Deferred Capital Contributions			
and Net Assets			
Current liabilities:			
Accounts payable and accrued liabilities	\$ 593,063	\$	434,492
Accrued wages and vacation	576,298		563,948
Government remittances payable	76,719		95,522
Amounts payable to provincial ministries	3,257,489		2,342,297
Deferred revenue - provincial ministries	917,256		-
Deferred revenue	10,828		10,828
Current portion of mortgages payable (note 3)	18,741		55,114
	5,450,394		3,502,201
Trust liabilities	27,685		16,062
Mortgages payable (note 3)	54,213		33,368
Deferred capital contributions (note 5)	•		
Deletted capital contributions (flote 5)	427,982		374,079
Net assets:			
Capital reserve (note 8)	90,031		87,367
Investment in capital assets (note 6(a))	22,104		32,281
Unrestricted	 556,532		582,741
	668,667		702,389
Commitments (note 10)			
Contingent liabilities (note 11)			
	 0.000.044	_	4 000 000
	\$ 6,628,941	\$	4,628,099

See accompanying notes to financial statements.

properties of the Board:

Director

Director

Statement of Operations

Year ended March 31, 2021, with comparative information for 2020

	2021	2020
Revenue (note 12):		
LHIN funding	\$ 11,026,283	\$ 12,047,062
LHIN one-time funding	438,982	231,800
Ontario Ministry of Health funding	1,473,891	864,681
LHIN - Part C	857,347	857,347
Other provincial government funding	6,704	9.000
	13,803,207	14,009,890
Recoveries and other income:		, ,
Recoveries	27.005	50.074
Rental	37,025	59,974
Interest income	230,056	176,558
Donations	18,038	57,248
Other	14,181	4,378
	13,648	57,235
	312,948	355,393
Total revenue	14,116,155	14,365,283
Expenses:		
Salaries and wages	7,111,930	7,679,416
Employee benefits	1,649,678	1,748,645
Purchased psychiatry services	139,984	157,676
Staff education and travel	68,273	251,361
Other supplies and services	2,390,311	2,292,040
Occupancy costs and repairs	1,509,154	1,248,555
Contributions to capital reserves	7,938	13,828
	12,877,268	13,391,521
Excess of revenue over expenses before the undernoted	1,238,887	973,762
Amortized grant revenue	116,020	122,014
Amortization expense	(144,648)	(132,104)
Subsidies payable to funders	(1,246,645)	(922,060)
Excess (deficiency) of revenue over expenses	\$ (36,386)	\$ 41,612

See accompanying notes to financial statements.

Statement of Changes in Net Assets

Year ended March 31, 2021, with comparative information for 2020

			8	Invested In capital assets						
		Capital		internally				2021		2020
		reserve		restricted	_	Unrestricted		Total		Total
		(note 8)		(note 6)						
Balance, beginning of year	es.	87,367	₩	32,281	49	582,741	49	702,389	69	645,345
Excess (deficiency) of revenue over expenses (note 6(b))		ı		(28,628)		(7,758)		(36,386)		41,612
Net change in investment capital assets (note 6(b))		ı		18,451		(18,451)		i		1
Contribution - Ministry of Health		7,938		ı		1		7,938		13,828
Interest earned		430		ı		ı		430		1,604
Qualifying capital expenditures		(5,704)		ı		ı		(5,704)		ı
Balance, end of year	€	90,031	es es	22,104	€	556,532	69	668,667	69	702,389

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2021, with comparative information for 2020

	 2021	 2020
Cash provided by (used in):		
Operating activities:		
Excess (deficiency) of revenue over expenses Items not involving cash:	\$ (36,386)	\$ 41,612
Amortized grant revenue	(116,020)	(122,014)
Loss on disposal of capital assets	_	14,362
Amortization expense	144,648	132,104
Changes in non-cash operating working capital:	 (7,758)	66,064
Receivables	(71,290)	20,631
Receivables – Ministry of Health	(71,400)	_
Prepaid expenses	(38,292)	60,813
Accounts payable and accrued liabilities	158,571	(224,915)
Accrued wages and vacation	12,350	143,880
Amounts payable to provincial ministries	915,192	833,967
Government remittances payable	(18,803)	22,623
Deferred revenue – provincial ministries	917,256	· <del>-</del>
	 1,795,826	923,063
Capital activities:		
Purchase of capital assets	(172,846)	(106,340)
Capital funding received	169,923	106,340
-	 (2,923)	_
Financing activities:		
Repayment of mortgages payable	(15,528)	(19,785)
Increase in cash	1,777,375	903,278
Cash, beginning of year	3,752,409	2,849,131
Cash, end of year	\$ 5,529,784	\$ 3,752,409

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2021

These financial statements reflect the activities of Addictions and Mental Health Services - Hastings Prince Edward (the "Organization"), a non-profit organization incorporated without share capital. The Organization provides client-focused addictions and mental health care in the form of programs, case management, housing and housing supports, counselling, court diversion, networking, education and assessments to individuals 16 years and older in Hastings and Prince Edward Counties. The Organization is exempt from income tax under paragraph 149(I) of the Income Tax Act (Canada).

### 1. Significant accounting policies:

### (a) Basis of accounting:

These financial statements have been prepared in accordance with the significant accounting policies set out below to comply with the basis of accounting required by the Ontario Ministry of Health (the "Ministry") / South East Local Health Integration Network ("LHIN"). The basis of accounting used in these financial statements materially differs from Canadian generally accepted accounting principles as described below:

### (i) Land and buildings:

Costs of a new project are capitalized up to the "interest adjustment date", which is the date of the completion of the project. All projects are 100% financed by long-term debt up to the interest adjustment date, after which all costs are considered current expenditures. Amortization of buildings is provided in an amount equivalent to the principal repayment of debt in the year.

### (ii) Capital reserve:

Appropriations to the reserve fund are reported as a component of expenses on the Statement of Operations.

Interest income earned on the reserve fund is reported as direct revenue of the reserve.

Capital expenditures are reported as direct expenditures of the reserve fund.

### (iii) Interest expense:

Interest expense is recorded based on interest expense paid on long-term debt. No accrual is made.

### (iv) Expenses:

Certain expenses that yield benefits over future periods are recorded in the year they are paid when granted approval from the Ministry.

Notes to Financial Statements

Year ended March 31, 2021

### 1. Significant accounting policies (continued):

### (b) Capital assets:

Capital assets are recorded at cost. When a capital asset no longer contributes to the Organization's ability to provide services, its carrying amount is written down to its residual value. Amortization is provided using the straight-line method over the following estimated useful lives:

Asset	Useful life
Buildings	25 years
Parking lot	13 years
Furniture and fixtures	5 years
Leasehold improvements	5 years
Vehicles	5 years
Computer hardware	3 years
Computer software	3 years

The costs incurred for major capital projects, including interest costs, are classified separately as construction-in-progress until the project is complete. When complete, the costs are transferred to the appropriate capital asset category and amortization commences.

### (c) Revenue recognition:

The Organization follows the deferral method of accounting for contributions, which includes donations and government grants.

Under various Province of Ontario Acts and Regulations thereto, the Organization is funded primarily in accordance with budget arrangements established by the Ministry. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect agreed arrangements approved by the Ministry with respect to the year ended March 31, 2021.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 1. Significant accounting policies (continued):

### (c) Revenue recognition (continued):

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

Other revenue is recognized when the goods are sold or the service is provided.

### (d) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Organization has not elected to subsequently carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

### (e) Employee future benefit liabilities:

The Organization is an employer member of the Health Care of Ontario Pension Plan, which is a multi-employer, defined benefit pension plan. The Organization accounts for this plan on a defined contribution plan basis as contributions to the benefit plan are determined by the plan administrator and are expensed when due.

### (f) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates.

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 2. Capital assets:

	Cost		cumulated		2021 Net book value		2020 Net book value
		-	-O-CLUCIOTI	-	value		value
Land and building:							
54 Donald Street	\$ 162,586	\$	128,452	\$	34,134	\$	41,814
56 Henry Street	166,404	·	127,584	•	38,820	•	46,624
142 Foster Avenue	122,119		71,890		50,229		55,853
Parking lot	3,917		3.917		_		-
Furniture and fixtures	264,361		229,473		34.888		46,517
Leasehold improvements	320,003		214,791		105,212		150,793
Vehicles	324,951		89,773		235,178		108,112
Computer hardware	215,769		214,750		1.019		4.073
Computer software	110,177		86,617		23,560		41,056
	\$ 1,690,287	\$ 1	1,167,247	\$	523,040	\$	494,842

Cost and accumulated amortization as at March 31, 2020 amounted to \$1,436,056 and \$941,214, respectively.

### 3. Mortgages payable:

Mortgages payable consist of the following:

	2021		2020
Mortgage payable: 1.73% due October 1, 2024, repayable in blended monthly instalments of principal and interest of \$819, secured by a first charge on the Organization's real property at 54 Donald Street, Belleville (net book value of \$34,134)  Mortgage payable: 0.65% due April 1, 2025, repayable in blended monthly instalments of principal and interest of \$803, secured by a first charge on the Organization's real property at 56 Henry Street,	\$ 34,134	\$	41,837
Belleville (net book value of \$38,820)	38,820		46,645
	72,954	-	88,482
Less principal included in current liabilities	18,741		55,114
	\$ 54,213	\$	33,368

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 3. Mortgages payable (continued):

Principal repayments over the next four years are as follows:

	\$ 72,954
2026	862
2025	15,195
2024	19,191
2023	18,965
2022	\$ 18,741

Interest on mortgages payable in the amount of \$1,133 (2020 - \$1,238) is included in occupancy costs and repairs on the Statement of Operations.

### 4. Line of credit:

The Organization has an operating line of credit with an authorized limit of \$250,000. The line of credit bears interest at prime plus 1.5% and is secured by a general security agreement covering all of the assets of the Organization except for real property. The line of credit was undrawn as at March 31, 2021 and 2020.

### 5. Deferred capital contributions:

Deferred capital contributions related to capital assets represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as amortized grant revenue in the Statement of Operations.

	 2021	2020
Balance, beginning of year Additional contributions received Less amounts amortized to revenue	\$ 374,079 169,923 (116,020)	\$ 389,753 106,340 (122,014)
Balance, end of year	\$ 427,982	\$ 374,079

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 6. Investment in capital assets:

### (a) Investment in capital assets is calculated as follows:

	 2021	2020
Capital assets Amounts financed by:	\$ 523,040	\$ 494,842
Deferred contributions Mortgages payable	(427,982) (72,954)	(374,079) (88,482)
	\$ 22,104	\$ 32,281

### (b) Change in net assets invested in capital assets is calculated as follows:

		2021	 2020
Excess of expenses over revenue: Amortization of deferred contributions related to capital assets Amortization of capital assets	\$	116,020 (144,648)	\$ 122,014 (132,104)
Loss on disposal of capital assets		(28,628)	 (14,362)
Net change in investment in capital assets:	· · ·		 (24,402)
Purchase of capital assets Amounts funded by deferred contributions Repayment of long-term debt	\$	172,846 (169,923) 15,528	\$ 106,340 (106,340) 19,785
	\$	18,451	\$ 19,785

### 7. Reserves cash:

Cash carried under reserves, in the amount of \$90,031 (2020 - \$87,367) has been designated to support the capital reserve.

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 8. Capital reserve:

The capital reserve is a replacement reserve set aside to fund future capital replacements and significant repairs and maintenance to housing properties. Amounts are allocated to these reserves each year as per approved operating budgets:

	 2021	2020
Balance, beginning of year Interest earned Expenditures Contributions	\$ 87,367 430 (5,704) 7,938	\$ 71,935 1,604 - 13,828
Balance, end of year	\$ 90,031	\$ 87,367

### 9. Pension plan:

Substantially all of the employees of the Organization are members of the Healthcare of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. The Plan specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

Contributions to the Plan made during the year by the Organization on behalf of its employees amounts to \$599,947 (2020 - \$601,695) and are included in the Statement of Operations.

Pension expense is based on Plan management's best estimates, in consultation with its actuaries, of the amount, required to provide a high level of assurance that benefits will be fully represented by fund assets at retirement, as provided by the Plan. The funding objective is for employer contributions to the Plan to remain a constant percentage of employees' contributions.

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The Plan's 2020 Annual Report as at December 31, 2020 indicates the plan is fully funded at 119%.

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 10. Commitments:

The Organization has commitments under various operating leases. The minimum payments under these leases are as follows:

2022 2023 2024 2025 2026 Thereafter	\$	436,720 310,738 138,328 131,571 131,571 413,320
	 \$	1,562,248

### 11. Contingent liabilities:

The nature of the Organization's activities is such that there may be litigation pending or in prospect at any time. With respect to claims as at March 31, 2021, the amount of possible loss or the likelihood of loss is not determinable, however management believes that the Organization has valid defenses and appropriate insurance coverage in place and the aggregate amount of any potential liability is not expected to have a material effect on the Organization's financial position.

### 12. Provincial funding revenue:

The provincial operating subsidies are recognized based on approved fiscal allocations by the relevant Ministry. Current year unspent fiscal allocations are recognized as accounts payable to the relevant Ministry and are adjusted on the Statement of Operations in the current period. These operating subsidies are also subject to annual fiscal reviews and approval by the Ministry. Any year-end adjustments resulting from these reviews will be reflected as a subsidy recovery on the Statement of Operations in the year of approval.

### 13. Financial risks and concentration of risk:

### (a) Liquidity risk:

Liquidity risk is the risk that the Organization will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Organization manages its liquidity risk by monitoring its operating requirements. The Organization prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 13. Financial risks and concentration of risk (continued):

### (b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Organization is exposed to credit risk with respect to cash and receivables. The Organization assesses, on a continuous basis, receivables and provides for any amounts that are not considered collectible in the allowance for doubtful accounts.

The balance in the allowance for doubtful accounts at March 31, 2021 is \$Nil (2020 - \$Nil).

### (c) Interest rate risk:

The Organization's long-term debt has fixed interest rates. Fixed-interest instruments subject the Organization to a fair value risk.

There has been no change to the risk exposures from 2020.

### 14. Impact of COVID-19:

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, the Organization has experienced the following indicators of financial implications and undertaken the following activities in relation to the COVID-19 pandemic:

- Increased costs related to the purchase of materials and supplies
- Closure of administrative and nonessential services within which it operates based on Public Health recommendations
- Mandatory working from home requirements for those able to do so
- Continuous re-evaluation of the team's work assignments
- Mandatory on-site client and staff screening and tracking protocols

The Organization received \$379,002 of COVID-19 relief funding in the form of pandemic pay and Fall Preparedness, of which \$187,056 has been approved to be carried forward into fiscal 2022 and is recorded as deferred revenue — provincial ministries on the Statement of Financial Position. This amount reflects Fall Preparedness funding of \$120,406 for the Organization and \$66,650 for Youth Habilitation Quinte Inc. programming. The remaining balance is recorded as a component of LHIN one-time funding on the Statement of Operations.

In addition, the Ministry has approved IMPACT funding of \$698,600 and Community Homes for Opportunity funding of \$31,600 to be carried forward into fiscal 2022. These amounts are recorded as deferred revenue - provincial ministries on the Statement of Financial Position.

Notes to Financial Statements (continued)

Year ended March 31, 2021

### 14. Impact of COVID-19 (continued):

The Organization continues to respond to the pandemic and plan for continued operational and financial impacts during the 2022 fiscal year and beyond. Management has assessed the impact of COVID-19 and believes there are no significant financial issues as the Organization has access to sufficient financial resources to sustain operations in the coming year. The outcome and time frame to a recovery from the current pandemic is highly unpredictable, thus it is not practicable to estimate and disclose its financial effect on future operations at this time.

# ADDICTIONS AND MENTAL HEALTH SERVICES - HASTINGS PRINCE EDWARD Schedule 1 - Financial Summary

Year ended March 31, 2021

	A 6	TOO IN THE STATE OF THE STATE O						MON LONDED PROGRAMS	CHORD			Ì	FUND TYPE3		
	Services	Services	Gam bing	Contract YHQ	Mr Supporave Housing	Homelessness	MIR MH&A Strategy	Rent Sups	4150 1150	Justice	Back to Home RS	Program	Other	TOTAL	Prior Year
HEVENUE LHIN Funding	7 086 235	3 789 131	70 348	747 247	000										
LHIN Sessonal Fees	91.571	,			•			• 1		•	•		•	11,702,000	12,814,151
One Time Funding	424,083	189	•	14.700	•	•	•				•	•	•	1000	95706
MOHLTC Funding		•	•	•	53.102	194 157	158 237	200 650	178 145	211 700	71400	409 500	. 9	4 477 904	100,150
One Time Funding	•	•	'	•	'	•			1	3 .	96.	900.000	9	100'5 14'1	0.50
Provision for subsidy recovery	(41,835)	(863,404)	(30,225)	(9.148)	•	(12,986)	(37,898)	(6,787)	(1,788)	(159,103)	(71,400)	(212.074)	•	M 246 6451	(BIO C28)
Other Provincial Funding	9,704		•		٠		•		•	1	•		(3,000)	8 704	0000
sub total Provincial Funding	7,569,768	3,105,916	49,121	862,901	53,102	181,171	120,339	193,863	174,357	52,597		198.426	(3.000)	12.568.582	13 067 830
External Recoveries	6,820	1,108	স	•	•	•					•		70.00	4	ACD 074
Interdepartmental Recoveries	141214	(87,235)	•	•	(300 CT)		(427)	•	(647)		•		290'87	37 1750	R.
Rental Income	52 280	(100)			1 342	87 240	(15)	•	(240)	•	•	(40,000)	•	'	į
interest income	18.038	•	,	•	1	947.70	20,00		069'01	•	•	PGI,12	•	200,000	176,558
Donations	•	•	•				•	•	•	•	•	•	,	18,038	089'00
Other Revenue	5.318	•			. 1		•	•	•	•	•	, 000	14,181	14,181	4,378
sub total Other Revenue	223.650	(86,126)	3		8.346	67 249	56 715	•	18 361		·	8,330	43 543	13,648	57,735
100	W WOM 4 AA	200.000	200 000	100000								(10,210)	50,000	0.12,340	303,7
DVDENICEC	01 8'CB''' /	LR / RLN'o	48,000	002,901	01,445	243,420	176,004	193,863	190,708	62,597		185,911	40,243	12,889,510	13,441,620
Salzies	£ 087 407	077 050 1	33 000												
	1 170 513	0.000,000	100,20	•	•	•		•	•	•		78,303	49,875	7,111,930	7,879,418
	510,011	960,644	5			•	•		•	•		3,822	16,312	1,649,678	1,748,845
Furchased rayonaby	90.108	SUE, B	•	•	•	•	•	•	•	•	•		•	48,413	87,428
Sub-profit PCCS	10,18	, 200 par	7 6 6 6 7	1			•	-					•	1.05/18	90,248
AN SHIER SAN DESIGNA	400,215,0	170'805'7	***	•	,	1					•	31,926	66 187	8,901,682	8,585,7
Staff Education	27,332	7,081	•	•	•	•	•	•		•	•	•	114	76.75	33,808
Start Travel	30,288	3,379	C	•	•	•	•	•				٠	203	33,660	217,553
relephone	87,588	32,626	1,268	•	1,085	•	384	•	٠	•		•	•	122,849	104,414
Cata Communications	18,532	4.874	171	•	•	•	•		•	٠	•	188	٠	23,694	19,243
SOUMAIN FEES	127,726	3,744	118	•	•	•	•		•	•	•		•	131,680	58,717
Program Supplies	124,386	62,882	482	•	2,252	198	186	12	•	•	•	10,316	5,588	207,930	187,786
Professional Fees	50,852	3,454	8	•	•	•	•	0		K	*		(*	64,336	57,884
Insurance	21,748	B,384	300	•	1,489	•	•			•			•	31,906	19,839
Other Supplies & Services	114,130	73,763	E		(1,384)	323		Sŧ	40	•	-	584	4,873	142,881	348.1
Sub total Supplies & Services	802,807	150,227	3,086		3,452	1,284	1,256	(4)	40	1.00		11,047	10,442	783,440	1,043,431
Community One Time Expense:	154,012	•	•	11,498	•	•	•	3		9		8 330	1.9	474 808	A7 RNP
Contracted Out	135,718	286,483	328	851,405	٠	•	•					31 185	•	1 705 077	1 150 030
Equipment Expenses	29,018	28,585	238	•	222	•	88			٠	M.	46	11.	100 89	135 820
Repairs and Maintenance	81,323	37,723	279	•	12,972	3,857	2.620		٠	•	٠	, ,	9	478 776	120 700
Pent, Taxes and other occupant	407,832	127,082	4,054	•	17,320	238,278	172,080	190,863	190,688	52,587		105,388	•	1,609,154	1 248 555
Replacement Reserve	•	•	•	•	7,838	,	•	•	•	•	•		•	7.938	13.828
Net GainLoss on Disposal	•		•	٠		•	•	•			•	•	,	•	14.383
Interest on LT Liabilities	1		•		1,133		•			•	•		1	1,133	2,1
Total Expenses	7,763,196	3,019,791	49,166	862,901	43,042	243,420	176,054	193,863	190,706	62,597	•	165,911	76,629	12,877,267	13,389,919
Surplus(Deficit) bafore	10,222			'	18,406		•		•				90.00	100	74.73
												۱.	facerons	1004	
Amortized Grant Revenue	118,020	ŀ	•	,	•	•	•		Š	Þ	•	•	(*	116,020	122,015
Amortization Expense	128,242	٠	•	•	18,408	•	•		1	•	•			344.648	130 104
Designated Commission of the States															